

**DISCLOSURE FORM FOR WITNESSES  
CONCERNING FEDERAL CONTRACT AND GRANT INFORMATION**

**INSTRUCTION TO WITNESSES:** Rule 11, clause 2(g)(5), of the Rules of the U.S. House of Representatives for the 112<sup>th</sup> Congress requires nongovernmental witnesses appearing before House committees to include in their written statements a curriculum vitae and a disclosure of the amount and source of any federal contracts or grants (including subcontracts and subgrants) received during the current and two previous fiscal years either by the witness or by an entity represented by the witness. This form is intended to assist witnesses appearing before the House Armed Services Committee in complying with the House rule. Please note that a copy of these statements, with appropriate redactions to protect the witness's personal privacy (including home address and phone number) will be made publicly available in electronic form not later than one day after the witness's appearance before the committee.

Witness name: Christopher Paul

Capacity in which appearing: (check one)

Individual

Representative

If appearing in a representative capacity, name of the company, association or other entity being represented:

RAND Corporation

**FISCAL YEAR 2011**

federal grant(s) / contracts	federal agency	dollar value	subject(s) of contract or grant
1	DoD	\$27,721,000	NDRI
1	U.S. Army	\$19,202,000	Arroyo

**FISCAL YEAR 2010**

federal grant(s) / contracts	federal agency	dollar value	subject(s) of contract or grant
1	DoD	\$49,600,000	NDRI
1	U.S. Army	\$28,096,000	Arroyo

**FISCAL YEAR 2009**

Federal grant(s) / contracts	federal agency	dollar value	subject(s) of contract or grant
1	DoD	\$49,700,000	NDRI
1	U.S. Army	\$31,680,000	Arroyo

**Federal Contract Information:** If you or the entity you represent before the Committee on Armed Services has contracts (including subcontracts) with the federal government, please provide the following information:

Number of contracts (including subcontracts) with the federal government:

Current fiscal year (2011): 2 ;  
 Fiscal year 2010: 2 ;  
 Fiscal year 2009: 2 .

Federal agencies with which federal contracts are held:

Current fiscal year (2011): See Attached ;  
 Fiscal year 2010: See Attached ;  
 Fiscal year 2009: See Attached .

List of subjects of federal contract(s) (for example, ship construction, aircraft parts manufacturing, software design, force structure consultant, architecture & engineering services, etc.):

Current fiscal year (2011): See Attached ;  
 Fiscal year 2010: See Attached ;  
 Fiscal year 2009: See Attached .

Aggregate dollar value of federal contracts held:

Current fiscal year (2011): \_\_\_\_\_ ;  
 Fiscal year 2010: \$77,696,000 ;  
 Fiscal year 2009: \$81,380,000 .

**Federal Grant Information:** If you or the entity you represent before the Committee on Armed Services has grants (including subgrants) with the federal government, please provide the following information:

Number of grants (including subgrants) with the federal government:

Current fiscal year (2011): \_\_\_\_\_;  
Fiscal year 2010: \_\_\_\_\_;  
Fiscal year 2009: \_\_\_\_\_.

Federal agencies with which federal grants are held:

Current fiscal year (2011): \_\_\_\_\_;  
Fiscal year 2010: \_\_\_\_\_;  
Fiscal year 2009: \_\_\_\_\_.

List of subjects of federal grants(s) (for example, materials research, sociological study, software design, etc.):

Current fiscal year (2011): \_\_\_\_\_;  
Fiscal year 2010: \_\_\_\_\_;  
Fiscal year 2009: \_\_\_\_\_.

Aggregate dollar value of federal grants held:

Current fiscal year (2011): \_\_\_\_\_;  
Fiscal year 2010: \_\_\_\_\_;  
Fiscal year 2009: \_\_\_\_\_.

This testimony was done under the auspices of RAND's National Defense Research Institute (NDRI) and RAND's Arroyo Center

**Federal agencies with which federal contracts are held:**

The RAND Corporation is an independent, non-profit organization that performs research and analysis. During the time period in question (FY2009 through present day), RAND has had contracts and grants with various agencies of the federal government to perform research and analysis. Research has been performed for the Departments of Agriculture, Commerce, Defense, Education, Energy, Health and Human Services, Homeland Security, Justice, Treasury, Veterans Affairs, the Administrative Office of the United States Courts, the Centers for Disease Control and Prevention, the National Institutes of Health, the Environmental Protection Agency, the Federal Communications Commission, the Federal Reserve Banks of Boston and New York, the Intelligence Community, the Medicare Payment Advisory Commission, the National Aeronautics and Space Administration, the National Science Foundation, the Social Security Administration, and the U.S.-China Economic and Security Review Commission. RAND has contracts with the Department of Defense to operate three federally funded research and development centers (FFRDC): PROJECT AIR FORCE for the U.S. Air Force; Arroyo Center for the U.S. Army; and National Defense Research Institute for the Department of Defense.

**List of subjects of federal contract(s) (for example, ship construction, aircraft parts manufacturing, software design, force structure consultant, architecture & engineering services, etc.):**

The National Defense Research Institute (NDRI), a federally funded research and development center (FFRDC), conducts a broad range of analysis for the Office of the Secretary of Defense (OSD), the Joint Staff, the Unified Combatant Commands, the defense agencies, the United States Marine Corps, and the United States Navy

The Arroyo Center, a federally funded research and development center (FFRDC) conducts a broad range of analysis for the United States Army.